

Report of the Assistant Director for the Office of the Chief Executive to the meeting of Corporate Overview and Scrutiny Committee to be held on Wednesday 20 December 2017.

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Subject:

District Plan (2016-2020) Annual Report 2016-17 and Bradford District Partnership Resourcing

Summary statement:

The annual report is presented highlighting the key achievements, future challenges and areas of focus of the Bradford District Partnership in delivering the priorities of the District Plan. The report also reflects on the resourcing arrangements for the management of the Bradford District Partnership, with whom responsibility for the delivery of the District Plan lies.

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Overview & Scrutiny Area:

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1. SUMMARY

The annual report is presented highlighting the key achievements, future challenges and areas of focus of the Bradford District Partnership in delivering the priorities of the District Plan. The report also reflects on the resourcing arrangements for the management of the Bradford District Partnership, with whom responsibility for the delivery of the District Plan lies.

2. BACKGROUND

2.1 The Bradford District Partnership (BDP) brings representatives of the public, private, voluntary and community sectors together to work to improve the quality of life for all who live in, work in and visit Bradford District. The BDP acts as the strategic body which enables partners to come together to focus on current issues and future challenges, and to coordinate, facilitate and challenge delivery.

2.2 The BDP's main purpose is to harness the collective resources of the District to drive delivery of the outcomes outlined within the District Plan 2016-20. The District Plan sets out the district's vision and priorities for action. It also provides a performance framework for accountability, while at the same time highlighting the coordinated effort needed across organisations to deliver our shared outcomes.

- Better skills, more good jobs and a growing economy
- A great start and good schools for all our children
- Better health, better lives
- Safe, clean and active communities
- Decent homes that people can afford to live in

2.3 Individual BDP partnerships have taken lead responsibility for each of the outcomes and report back to each relevant Overview and Scrutiny Committee on a regular basis. However the annual report presented in this report focuses on the overall achievements and challenges for district partners, presented outcome by outcome.

2.4 Performance is however monitored on a regular basis throughout the year through the District Plan performance management framework, details of which are updated on a regular basis on the BDP web site.

2.5 The Annual Report is received and approved each year by the BDP Board, with the 2016/17 report being approved at the Board's meeting on 12 June 2017.

3. OTHER CONSIDERATIONS

3.1 The body of the annual report presents a summary of the key achievements from the last 12 months and the challenges and activities for the next 12 months. A more detailed account for each outcome is then listed in the appendices of the Annual Report covering:

- A reminder of the ambition from the District Plan

- Progress on success measures with status and trajectory to the 2020 target
 - Analysis and commentary on the progress
 - More detailed case study of successful projects
- 3.2 The following provides some of the key highlights from the Annual Report from 2016/17.
- 3.3 Better skills, more good jobs and a growing economy
- An employer led education and skills system to match local people to local jobs has been created through Bradford Pathways and the Industrial Centres of Excellence.
 - Strategic employment sites for new and growing businesses have been brought forward to include the M62 enterprise zones and Gain Lane in BD3.
 - The district's town centres and Bradford city have continued to be regenerated with the development underway for The Light cinema complex and the Keighley business improvement district successfully completing its first year of operation.
 - Work with the city region and national partners has led to the NPR campaign progressing well, a business case for Tong Street improvements being undertaken and the Bradford to Shipley corridor improvements progressing with an outline business case now in place.
 - The district has been promoted to investors with more support having been provided to companies wishing to start or expand their export activities.
 - It is worth noting that since the Annual Report was prepared in spring 2017, the Economic Growth Strategy will now be ready in early 2018, to ensure it is aligned with the national industrial strategy (released in November 2017), and also to engage with the new chair of Producer City.
- 3.4 Great start and good schools for all our children
- Further work has taken place on the integrated early years pathway, development of the safe space for children in mental health crisis and the work undertaken by the literacy hub particularly with boys.
 - The Children and Young People's Plan has been developed and published, setting out the district's priorities for children.
 - Priorities for children in poverty have been identified and actions put in place to tackle them.
- 3.5 Better health, better lives
- The Mental Wellbeing Strategy has been shaped to ensure a strong focus on prevention and early intervention.
 - A Healthy Lifestyle Board has been established and is planning how to scale up action to address child and adult overweight and obesity and wellbeing in general.
 - The Board's annual safeguarding and wellbeing meeting focused on the national review of early deaths of people with learning disabilities and mental health needs. Local data will be reviewed.
 - The district is performing well nationally on several measures within the Better Care Fund including reducing Delayed Transfers of Care. This helps to reduce pressure on hospital beds.

- A fully integrated local health plan is being developed for the first time. This will give an overview of how resources for health and wellbeing are being used in the District.
 - Development of the Joint Health and Wellbeing Strategy for 2017-2022 has begun.
- 3.6 Safe, Clean, Active Communities
- A Public Space Protection Order was recently implemented and enforcement is taking place with the long term aim of addressing problems of street drinking and former legal highs.
 - Six project officers have been resourced to work on addressing community cohesion, developing the white ribbon campaign and anti-social behaviour and other key priorities in the Safer and Stronger Communities Plan.
 - The Restorative Justice Hub received a police Commendation and won a Restorative Practice Living Award.
 - Recorded anti-social incidents fell, but the overall levels indicate a need to continue a focus on this work.
 - Controlling Migration Funding has been received to help minimise the pressures migration can have on communities and within services.
 - Under Operation Steerside Police have apprehended over 8,780 drivers to help reduce problem and antisocial driving.
- 3.7 Decent homes that people can afford to live in
- The number of new affordable homes delivered by Registered Providers has increased.
 - The number of Disabled Facilities Grants completions has continued to grow.
 - Through the Great Places to Grow Old programme contractors have been appointed to deliver extra care and intermediate care schemes in Keighley.
 - Positive action has prevented almost 5,000 households who were threatened with homelessness from becoming homeless.
- 3.8 The annual report has also been published on the dedicated [Bradford District Partnership web site](#). The next annual report will be prepared in April/May 2018 providing a view from 2017/18.
- 3.9 The annual report reflects on progress for the 12 months up to the end of March 2017, with a narrative providing full analysis of progress and any on going challenges. The annual report gives some insight into the drivers behind poor and positive performance against the District Plan success measures. However live performance data and intelligence, on the District Plan measures amongst others, is available by clicking through the links on the [District Dashboard](#) (available on the Bradford District Partnership web site). At any time this will provide the most recent data and information available to the Council through the interactive Power BI analytics and intelligence tool.
- Bradford District Partnership Resourcing**
- 3.10 The Bradford District Partnership (BDP) does not have a budget of its own, but is a framework which allows partners to work effectively together and share resources to deliver the District Plan outcomes. The BDP has to date been made up of a lead board and four Strategic Partnerships, the statutory Health and Wellbeing Board,

the statutory Safer and Stronger Communities Partnership, the Children's Trust (non statutory but there is a duty for partners to cooperate), and the fourth private sector led Producer City. Working in a partnership is accepted as the best means for delivering positive outcomes for communities, with partners committed to the arrangements.

3.11 Without the BDP framework, connections between organisations would be far less efficient and organised. However partnership work would need to continue regardless of the BDP framework, but in so doing would have no sense of governance as a means of ensuring work remains focused, and effectively delivered with clear lines of accountability. External bodies have frequently commented on the BDP being an asset to the district through providing effective working arrangements, but especially communications and relationship building. Most recently this has been seen through the development of a district wide approach to prevention and early intervention with funding coming from all partners.

3.12 Most of the work undertaken in support of the BDP would happen even without the BDP, as the Council is still required to contribute to the delivery of the District Plan, which can only be done in partnership. There are however officers in the following areas that provide some level of support to the BDP.

- Office of the Chief Executive maintains oversight of the whole BDP and provides the connections between them
- Department of Place supports Producer City, Safer and Stronger Communities Partnership
- Department of Health and Wellbeing supports the Health and Wellbeing Board
- Department of Children's Service supports the Children's Trust
- Engagement activities take place throughout the Council in support of the delivery of the Council's and district's priorities.

3.13 The BDP arrangements are continually under review to ensure they are meeting the needs of the district.

4. FINANCIAL & RESOURCE APPRAISAL

The areas of focus for the next 12 months will be resourced through existing means by partners working together across the district.

5. RISK MANAGEMENT AND GOVERNANCE ISSUES

There are no significant risk management or governance issues arising out of the recommendations of this report.

6. LEGAL APPRAISAL

There are no legal implications from the BDP annual report.

7. OTHER IMPLICATIONS

7.1 EQUALITY & DIVERSITY

The work of the partnerships around the delivery of the District Plan outcomes will include promoting equality for all communities and individuals. A strategic view of equalities is undertaken by the Equalities and Community Relations Strategic Group which reports directly to the Safer and Stronger Communities Partnership. This

group focusses on addressing any disproportionate impacts for the people of the district alongside its community relations work. It also enables cross organisation discussions and action planning and ensures equality is embedded in the work of all the partnerships.

This report does not specifically respond to any of the Council's own equality objectives.

7.2 SUSTAINABILITY IMPLICATIONS

There are no sustainability implications from the BDP annual report.

7.3 GREENHOUSE GAS EMISSIONS IMPACTS

There are no gas emission impacts from the BDP annual report.

7.4 COMMUNITY SAFETY IMPLICATIONS

The Safer and Stronger Communities Partnership have oversight of district wide activity on community safety, and this report provides an update on their progress. A separate report with more detail is presented to this Committee on a regular basis.

7.5 HUMAN RIGHTS ACT

There are no Human Rights Act impacts from the BDP annual report.

7.6 TRADE UNION

There are no Trade Union impacts from the BDP annual report.

7.7 WARD IMPLICATIONS

The work of the Bradford District Partnership has a strong localities focus. The implementation work for the outcomes will have implications for all wards in Bradford District.

8. NOT FOR PUBLICATION DOCUMENTS

None

9. OPTIONS

None

10. RECOMMENDATIONS

10.1 Members note and comment on the report.

10.2 That a further report be brought following publication of the District Plan Annual Report 2017/18, around September 2018.

11. APPENDICES

- Appendix 1 – Bradford District Partnership Annual Report

12. BACKGROUND DOCUMENTS

None